NEEP EM&V Forum Annual Meeting

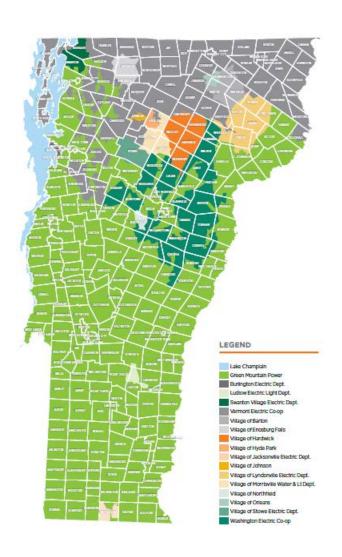
Geographic Targeting of Non-Wires Alternatives to Avoid Transmission Investments

Vermont's Experience

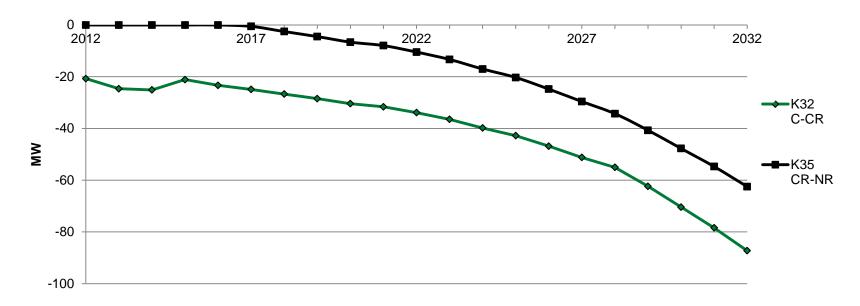


Vermont is different

- Small, rural state, ~625K pop.
- 17 distribution utilities
 - 1 investor-owned
 - 2 cooperatives
 - 14 municipals
- Statewide transmission-only utility owned by distribution utilities (73%) and public benefit corp (27%) VLITE
- Vertically integrated while rest of New England has divested

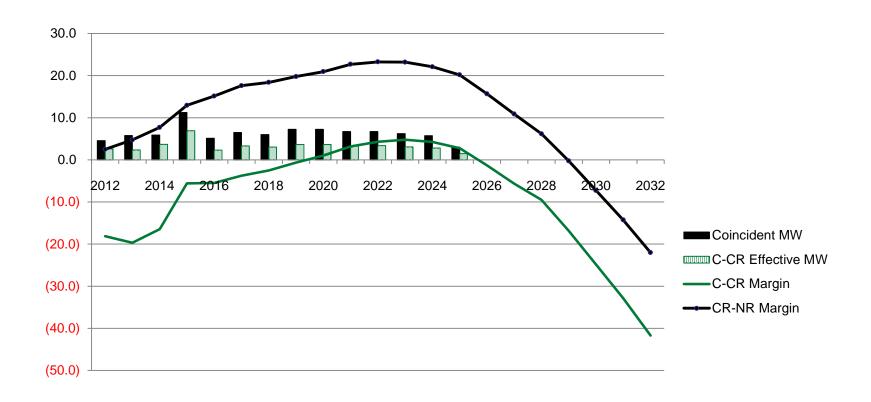


Transmission case example:\$157 M Central VT upgrade avoided through Vermont's transmission planning stakeholder process



Reliability gap graphed as a negative margin— MW below zero need solutions

When EE and expected PV resources applied to gap, transmission upgrade no longer necessary



What happened?

Late 2011: ISO-NE publishes preliminary study showing system concerns in Central VT

Late 2011: DUs & VELCO form study group per VT formal non-transmission alternatives (NTA) process to resolve

April 2012: ISO-NE Solutions Study proposes transmission upgrades to resolve Central VT concerns

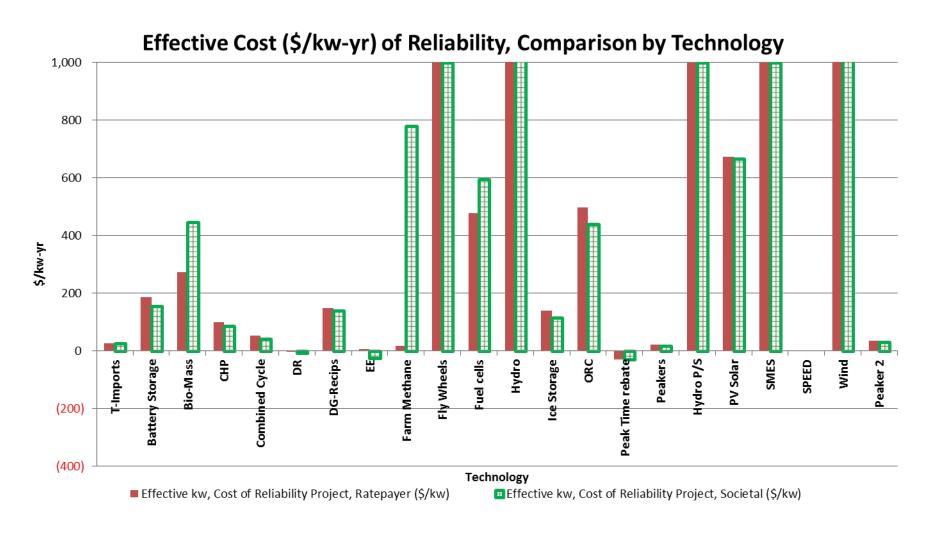
At this point, without VT NTA study requirement, a transmission solution would likely have been implemented

Nov 2012: GMP & VELCO present study group results to ISO-NE showing potential for NTA to postpone Central VT upgrades

Early 2013: ISO-NE reassesses need for Central VT upgrades

Summer 2013: ISO-NE study confirms \$157 million Central VT upgrade deferral

Full NTA analysis: study group evaluates wide range of alternative resources for cost effectiveness

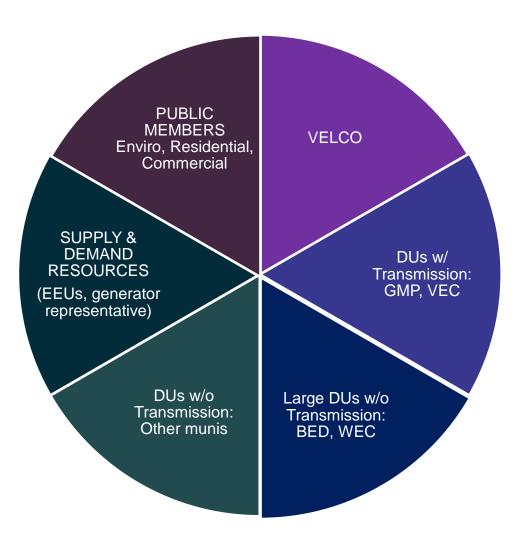


Vermont policy favors least-cost solution (wires or non-wires), requires collaborative planning & stakeholder engagement

Controversial major transmission project in 2004 led to planning legislation and Public Service Board order

- Legislation (30 V.S.A. § 218c) required prepare a 10-year transmission plan at least every three years beginning July 1, 2006, including public outreach process
- Purpose of plan: Identify potential need for transmission system improvements as early as possible, in order to allow sufficient time to plan and implement more cost-effective nontransmission alternatives to meet reliability needs, wherever feasible.
- PSB Docket 7081 established stakeholder process through negotiated settlement
 - Requires 20-year long-range transmission plan
 - Goal: Full, fair and timely consideration of cost-effective non-transmission alternatives
 - Created Vermont System Planning Committee—statewide reliability planning stakeholder body

Vermont System Planning Committee structure



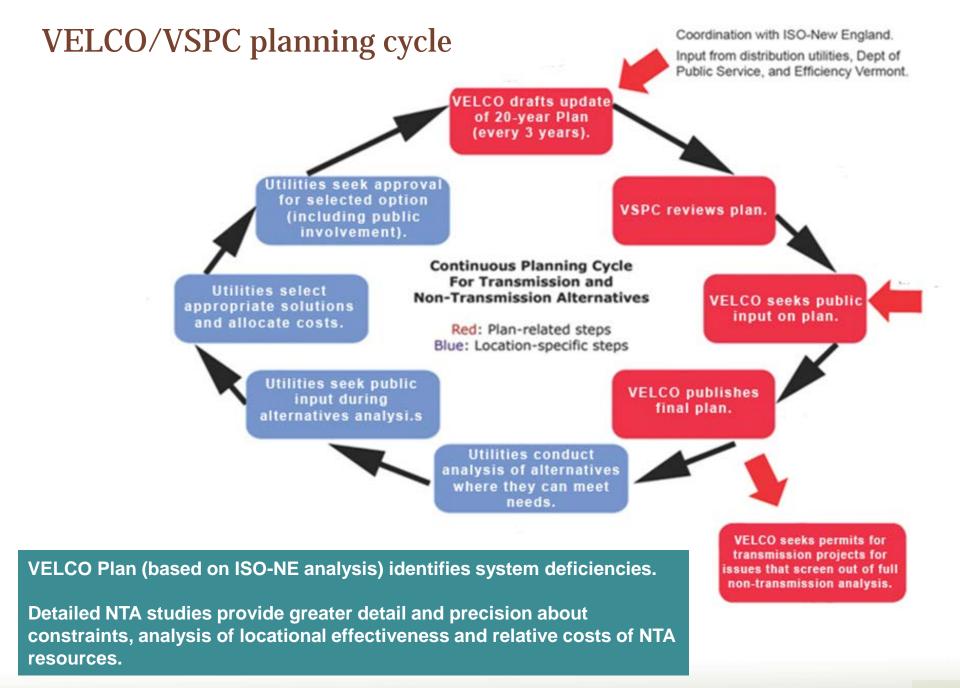
Six sectors with equally weighted votes

Advisory votes on...

- Affected utilities
- Solution selection
- Cost allocation
- Implementation strategy

Binding votes: (where utilities disagree)

- System level (bulk vs sub)
- ▶ Lead utility assignment



VSPC NTA analysis process

Step 1: Screening

 All projects screened during Long-Range Plan development using adopted NTA screening tool

Step 2: Full NTA analysis if "screened in"

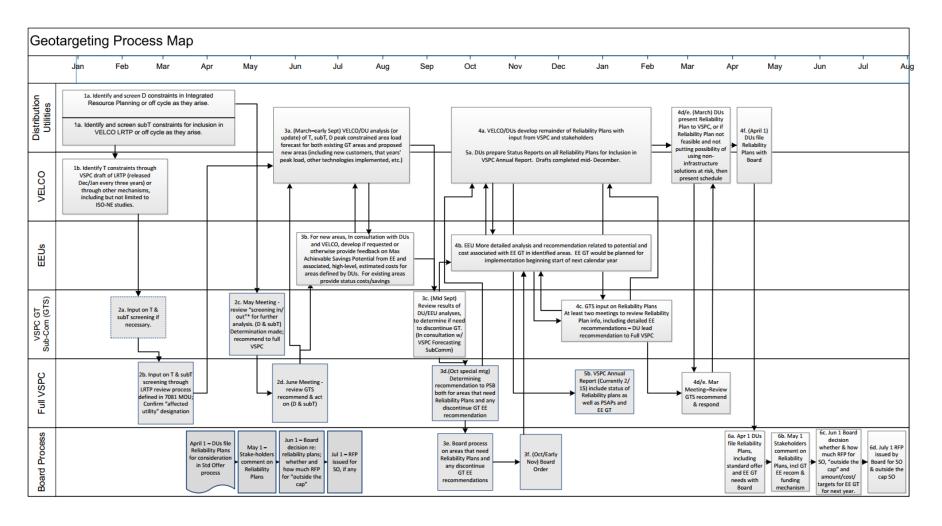
 All "affected utilities" led by "lead utility" (as defined by 7081 MOU) required to participate

See screening tools at: http://www.vermontspc.com/about/key-documents

In 2013 feed-in-tariff proceeding, distribution-level issues were added to the process and VSPC better integrated EE & DG in planning

- Utilities develop "reliability plans" for any identified transmission or distribution reliability issue. Plans address:
 - Reliability plan requirements (Docket 7081)
 - Energy efficiency geographic targeting
 - Standard offer (feed-in-tariff) geographic targeting (7873)
 where "sufficient benefit" to the grid exists
- VSPC now charged with recommending both supply side and demand side geographic targeting to PSB annually
- VSPC enables transmission project vetting, one-stop, multi-stakeholder engagement

Clearly defined process ensures proper analysis



(there will not be a test)

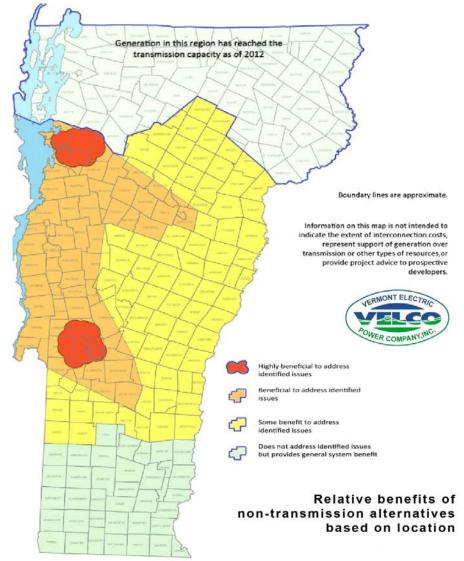
Provided GT guidance to stakeholders in 2012, but more work needed for effectiveness

2012 Plan included map *roughly* depicting relative benefit to transmission grid of new generation or load reductions by location

 Color coding very rough, drawn by hand

Zones of benefit based on ISO-NE VT/NH NTA analysis

Benefits much more precisely analyzed in context of full NTA studies



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Observations about VT example and process

- EE plays a big role but fills the gap in combination with other resources, which are growing rapidly
- Integrated look at DG & EE is critical: no one element caused the result
- Project need is based on *forecast*, which has many assumptions; could change rapidly in volatile times; regular reassessment needed
- Benefits of a robust stakeholder process:
 - Regulatory certainty
 - Stakeholder buy-in
 - A little more certainty of the need
- Biggest policy issue: no level playing field for NTA vs transmission funding

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