



NEEP 2015 STRATEGIES AND PROJECTS

NEEP MISSION

Accelerate energy efficiency in homes, buildings and industry in the Northeast & Mid-Atlantic region.

2015 GOAL

Keep the region a national efficiency leader by advancing innovation and best practices, and leading-edge policies, programs and strategies that deepen, broaden and accelerate energy efficiency on a regional scale.

2015 STRATEGIES



Reduce Building Energy Use



Speed Adoption of High Efficiency Products



Make Energy Efficiency Visible



Advance Knowledge & Best Practices







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STRATEGIES

OUTCOMES

PROJECTS

<p>VISIBILITY</p> 	<ul style="list-style-type: none"> ➔ Increased media coverage & public understanding & support of energy efficiency as a critical energy resource ➔ Northeast & Mid-Atlantic region widely recognized as national energy efficiency leader ➔ Visible business leadership for energy efficiency policies & programs ➔ NEEP Sponsors & Partners support & actively engage in regional collaboration to scale-up efficiency 	<ol style="list-style-type: none"> 1. Northeast Energy Efficiency Summit 2. Northeast Business Leaders Recognition 3. NEEP Sponsorship & Partners Program 4. NEEP Strategic Marketing & Communications
<p>BUILDINGS</p> 	<ul style="list-style-type: none"> ➔ The region leads the nation in adoption of, and compliance with, progressive building energy codes ➔ States, municipalities commit to maintaining, building high performance schools, public buildings ➔ Markets value high efficiency homes, buildings ➔ Model programs & resources address market barriers to energy efficiency retrofits in key market segments 	<ol style="list-style-type: none"> 1. Building Energy Regulation 2. Market Valuation of Building Energy Performance 3. Building Energy Best Practices
<p>PRODUCTS</p> 	<ul style="list-style-type: none"> ➔ Northeast leads in penetration of high efficiency products ➔ Higher baselines through appliance standards lock in market gains ➔ Regulatory policy supports new technologies & strategies to advance high efficiency options 	<ol style="list-style-type: none"> 1. High Efficiency Retail Consumer Products 2. DesignLights Consortium® SSL Qualified Products List 3. High Efficiency Air Source Heat Pumps 4. Commercial Advanced Lighting Controls 5. High Efficiency Commercial Packaged HVAC 6. Industrial Energy Efficiency 7. Appliance Efficiency Standards
<p>KNOWLEDGE</p> 	<ul style="list-style-type: none"> ➔ The region leads the nation in transparent & publicly accessible EM&V & reporting practices that support energy efficiency as a public policy priority ➔ States & local government commit to & implement energy efficiency as a top energy priority 	<ol style="list-style-type: none"> 1. Regional Evaluation, Measurement & Verification Forum 2. Public Policy Outreach & Analysis



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #1: MAKE ENERGY EFFICIENCY VISIBLE (continued next page)

Position the Northeast and Mid-Atlantic region as the national leader for efficiency as a critical and tangible resource to support environmental sustainability, a robust economy, and a reliable and affordable energy system.

NORTHEAST ENERGY EFFICIENCY SUMMIT

Success Criteria

- Summit well attended by diverse regional audience
- Strong sponsorship from diverse group of organizations
- Media coverage of event & business recognition program
- Interesting, diverse exhibitors
- Compelling, motivating content, speakers & event showcase regional efficiency leadership & advance next opportunities

Strategy Elements

- Co-chairs & speaker selection committee members to attract high profile, impactful speakers for exciting program
- Exciting, relevant Summit & Workshop content
- Showcase efficiency leadership via speakers, sponsors, exhibitors, awards, tours
- Exciting venue that supports networking & collaboration
- Engage higher education to attract student scholarship awardees
- Targeted outreach to media & trade & industry associations

Primary Outputs

- Two-Day Event at Mount Washington Hotel
- High-Profile Speakers - Keynotes & NEEP Power Talks
- Topical Workshops, Tours & Networking Events
- Sponsors, Exhibitors & Business Leader Awards
- Student Scholarship & Mentoring Program
- Media Releases & Announcements

Partnership Processes

- 2015 Summit Co-Chairs & Speaker Selection Committee

NORTHEAST BUSINESS LEADERS FOR ENERGY EFFICIENCY

Success Criteria

- NEEP Sponsors provide exciting, compelling business leader efficiency case studies to publicly recognize
- Written & video case studies widely referenced to encourage more business community efficiency investments
- Mainstream & social media coverage highlights business leader success stories & commitment to energy efficiency

Strategy Elements

- Outreach to engage excellent business leader applications from NEEP Sponsors
- Expert, external reviewers to select state champions
- Written & video case studies highlight success of Sponsor programs to advance comprehensive energy efficiency initiatives
- Public recognition at NEEP Summit of all business leaders
- Media outreach with Sponsors to engage media coverage of success stories

Primary Outputs

- 2015 Business Leaders Awards & Case Studies (written & video)
- Public Relations Tool Kit (for coordinated media outreach)
- Media Releases & Announcements
- 2015 Business Leader pre-Summit breakfast briefing

Partnership Processes

- 2015 State Champion Selection Committee



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #1: MAKE ENERGY EFFICIENCY VISIBLE (continued)

Position the Northeast and Mid-Atlantic region as the national leader for efficiency as a critical and tangible resource to support environmental sustainability, a robust economy, and a reliable and affordable energy system.

NEEP SPONSORSHIP & PARTNERS PROGRAM

Success Criteria

- Strong support from existing & new NEEP Sponsors & Partners
- Sponsors & Partners participate in & find value in NEEP partnership groups
- NEEP increases visibility of Sponsors & Partners as regional efficiency leaders
- Sponsors & Partners satisfaction with NEEP affiliation

Strategy Elements

- Annual Sponsorship & Partner Solicitation
- Sponsor & Partner participation in NEEP regional projects
- Leveraging of Sponsor & Partner funding to engage grant funding to advance regional efficiency strategies
- Regular, targeted, useful information to Sponsors & Partners
- Positive Sponsor & Partner affiliation experience with visibility – Media, Social Media, Events

Primary Outputs

- Implementation of NEEP Business Plan Strategies & Projects
- Sponsor & Partner Communications & Reports
- Quarterly Reports & Interactive Updates from NEEP Staff
- Visibility for Sponsors' & Partners' successes through NEEP media/digital platforms

Partnership Processes

- NEEP Project Partnership Processes (listed herein)

NEEP STRATEGIC MARKETING & COMMUNICATIONS

Success Criteria

- NEEP staff regularly approached for their efficiency industry expertise
- NEEP acts as resource for regional & national media & industry specific outlets
- NEEP website regularly visited as a critical efficiency resource
- NEEP publications referenced by industry partners
- NEEP events & webinars attended by diverse group of industry professionals

Strategy Elements

- Strong national & regional media relationships
- Easily navigable website with well-organized resources
- Involvement in regional & national advisory processes
- Case studies, reports & white papers demonstrating efficiency as a high value energy resource

Primary Outputs

- NEEP Strategy Report Tool Kits
- Communications Campaigns
- Speakers Bureau
- Online Resource Center for Regional & National Efficiency News



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #2: REDUCE BUILDING ENERGY USE (continued next page)

Make possible a future in which all homes and buildings are zero net energy, through incremental yet aggressive improvements to building energy policies and programs.

BUILDING ENERGY REGULATION

Success Criteria

- Regular state building energy code updates provide increased energy savings over previous code versions
- States adopt or update voluntary “stretch” energy code appendix
- Efficiency programs support energy codes, allowed to claim savings
- States accurately verify & report energy code compliance rates

Strategy Elements

- Research, Analyze & Track Energy Codes
- Technical Assistance & Guidelines
- Policy Outreach & Analysis
- Build Market Skills, Knowledge & Ability
- Regional & National Coordination
- Facilitate Partnerships & Stakeholder Input

Primary Outputs

- Code Adoption & Compliance Toolkits
- Disseminate: Protocols to Claim Savings for Code Support, Model State Energy Code Policy, Updated Model Stretch Code
- Updated model stretch code with residential, commercial, multi-family, & community applications
- NEEP-led state code collaboration in selected jurisdictions
- Comments on State & National Energy Code (ICC, ASHRAE, States)
- Technical Support for State Code Activities
- Web-Based Resource Center
- Code Training, Workshops, Curricula
- Regular Communications – Social Media, Newsletters, Blog

Partnership Processes

- NEEP Regional Building Energy Codes Leadership Group
- NEEP Participation in National Energy Codes Collaborative; SEE Action Network; BCAP; RECA; NEHERS Alliance; NBI; EECC Advisory Committees; State & Regional Advocacy Groups

MARKET VALUATION OF BUILDING ENERGY PERFORMANCE

Success Criteria

- State/local building energy disclosure & rating policies adopted
- Utility data access streamlined with utility/PA support
- Public agencies maintain open databases of building energy performance information, made readily available for public review
- National rating systems & tools informed by regional efforts
- Property market actors include building energy performance in property valuation

Strategy Elements

- Research, Analysis & Tracking of Rating & Performance Efforts
- Policy Outreach & Analysis
- Visibility & Info Access
- Technical Assistance & Guidelines
- Build Market Skills, Knowledge & Ability
- Regional & National Coordination & Input
- Engage real estate professionals, educate owners & renters

Primary Outputs

- Building Energy Rating Toolkit
- Disseminate: Building Energy Rating Supplement, Mass. Building Energy Rating Pilot Results, Comprehensive Multifamily Retrofit Paper, US DOE & NEEP guidance on streamlining data access
- Web-Based Resource Center with Inventory of State Policies & Tools
- Training & Workshops
- Regular Communications – Social Media, Newsletters, Blog

Partnership Processes

- NEEP Regional Leadership Groups (Codes, Schools, Multifamily, High Performance Buildings)
- NEEP work with NEEP Sponsors; state agencies; market actors; US EPA; US DOE; and participation in Advocates Network on Building Energy Rating (IMT, EFG, BCAP, REEOs)



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #2: REDUCE BUILDING ENERGY USE (continued)

Make possible a future in which all homes and buildings are zero net energy, through incremental yet aggressive improvements to building energy policies and programs.

BUILDING ENERGY BEST PRACTICES

Success Criteria

- States & municipalities build & maintain high performance schools & buildings
- Region leads the nation in constructing Zero Net Energy buildings
- Commercial, multifamily sectors adopt Operations & Maintenance (O&M) best practices, promote occupant behaviors that save energy & other resources
- New resources enable multifamily efficiency retrofits

Strategy Elements

- Research, Analysis & Tracking
- Visibility & Info Access
- Technical Assistance & Guidelines
- Build Market Skills, Knowledge & Ability
- Policy Outreach & Analysis
- Regional & National Coordination, Advisory Groups

Primary Outputs

- Updated Zero Net Energy Roadmap
- Updated O&M Guide for Public Buildings
- Disseminate: Northeast Collaborative for High Performance Schools Guidelines 3.0, Public Buildings O&M Guide, Comprehensive Multifamily Retrofit Report
- Aggregation of Building Financing Resources
- State & National High Performance Building Comments & Recommendations
- Technical Support for State Activities
- Training, Workshops, Curricula
- Web-Based Resource Center & Case Studies
- Regular Communications - Social Media, Newsletters, Blog

Partnership Processes

- NEEP Regional & State High Performance Buildings Working Groups
- NEEP Regional Multifamily Retrofit Working Group
- NEEP Participation in regional & national efforts: Municipal, regional planning associations & NGO sustainability groups; National Collaborative for High Performance Schools; National Zero Energy Buildings Consortium



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #3: SPEED ADOPTION OF HIGH EFFICIENCY PRODUCTS (continued next page)

Accelerate the adoption of high-efficiency residential and commercial lighting and consumer products through education, incentive programs and public policies.

HIGH EFFICIENCY RETAIL CONSUMER PRODUCTS	DESIGNLIGHT CONSORTIUM® SSL QUALIFIED PRODUCTS LIST (QPL)	HIGH EFFICIENCY AIR SOURCE HEAT PUMPS (ASHP)
<p>Success Criteria</p> <ul style="list-style-type: none"> • Sponsor Retail Products programs achieve significant energy savings • NEEP Sponsors: <ul style="list-style-type: none"> ○ Implement NEEP residential lighting strategy recommendations ○ Implement new e-commerce strategies ○ Expand home energy management system promotions ○ Highly satisfied with Retail Products Initiative <p>Strategy Elements</p> <ul style="list-style-type: none"> • Research, Analysis & Tracking - Lighting, Appliances, Home Energy Management Systems (HEMS) • Stakeholder Engagement • Policy Research & Outreach • Visibility & Info Access • Trade Ally & Stakeholder Outreach • National & Regional Coordination • Federal Partnerships <p>Primary Outputs</p> <ul style="list-style-type: none"> • 2015 Residential Lighting Strategy Update • White Paper on E-commerce and Programs • HEMS Market Assessment Report • Regional Workshops/Meetings/Briefings • Regulatory/Policy/EM&V Comments & Guidance • Input to Federal Activities • Web-Based Resource Center • Fact Sheets, Media Releases, Social Media <p>Partnership Processes</p> <ul style="list-style-type: none"> • NEEP Retail Products Working Group • NEEP Res. Lighting Leadership Advisory Committee • NEEP HEMS Working Group • NEEP participation in regional & national efforts: US DOE, ENERGY STAR, CEE, Retail Action Council, REEO Network, SEAD, SEDI 	<p>Success Criteria</p> <ul style="list-style-type: none"> • Expanded member & industry participation • DLC SSL QPL is the leading SSL list for commercial lighting efficiency programs in US & Canada • SSL List updates & improvements completed • DLC members & stakeholders highly satisfied • Long-term plan recommendations implemented <p>Strategy Elements</p> <ul style="list-style-type: none"> • Public QPL: Quality, Market-Ready SSL Products • Lighting Research, Analysis, Tracking • DesignLights Consortium® Branding • National & Canadian Membership • Stakeholder Outreach - Trade Allies, Government • Events & Communications • Evaluation, Market Analysis & Continuous Improvement of Products & Services • Preparing for the Future to Expand DLC Impacts <p>Primary Outputs</p> <ul style="list-style-type: none"> • DLC SSL Qualified Products List – Public Website • Updated & Expanded QPL Product Categories • DLC Member Meetings & Communications • Annual DLC Stakeholder Meeting • Plan to Address Advanced Lighting Controls • Briefings, Presentations, Webinars, Receptions • Annual Report, Fact Sheets, Media Releases • DesignLights Web-Based SSL Resource Center <p>Partnership Processes</p> <ul style="list-style-type: none"> • DLC QPL Members Group & Technical Committee • Regional & National Forums: US DOE/EPA, CEE, IES • Industry Participation Processes – Manufacturers, Testing Labs, Lighting Designers, Property Owners 	<p>Success Criteria</p> <ul style="list-style-type: none"> • More “Cold-Climate” Air Source Heat Pumps models are available in region • Programs Adopt/Use “Cold-Climate ASHP Specification” • Policymakers allow program support of ASHPs for fuel-switching applications <p>Strategy Elements</p> <ul style="list-style-type: none"> • Research, Analysis, Tracking • Stakeholder Engagement • Policy, EM&V Research & Outreach • National & Regional Coordination • Regional Stakeholder Outreach • Trade Ally Outreach, Tech Assistance • Federal Agency Partnerships <p>Primary Outputs</p> <ul style="list-style-type: none"> • Cold-climate ASHP Specification • Report: Making the Policy Case for Broad ASHP Deployment • Regulatory/Policy/EM&V Comments • Regional Workshop, Meetings, Briefings • Input to Federal Activities • Fact Sheets, Media Releases, Social Media • Web-Based Resource Center <p>Partnership Processes</p> <ul style="list-style-type: none"> • NEEP Air Source Heat Pump Working Group & Sub-Committees • NEEP participation in regional & national efforts: US DOE, ENERGY STAR, CEE, REEO Network, AHRI



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #3: SPEED ADOPTION OF HIGH EFFICIENCY PRODUCTS (continued)

Identify and accelerate the adoption of high-efficiency residential and commercial lighting and consumer products through education, incentive programs and public policies.

<p style="text-align: center;">COMMERCIAL ADVANCED LIGHTING CONTROLS (CALC)</p>	<p style="text-align: center;">NEW! ADVANCED COMMERCIAL HVAC ROOF-TOP UNITS (RTU)</p>
<p style="text-align: center;">Success Criteria</p> <ul style="list-style-type: none"> • NEEP Sponsor support & participation to develop project deliverables • US DOE grant milestones met or exceeded • NEEP Sponsor programs increase use of advanced lighting controls to achieve energy savings <p style="text-align: center;">Strategy Elements</p> <ul style="list-style-type: none"> • Stakeholder Engagement • Product & Market Research, Analysis, Tracking • Development of Product Listing Specifications • Development of Program & Technical Guidance & Tools • Regional Market Strategy Development • Demonstration Project Selection & Installation <p style="text-align: center;">Primary Outputs</p> <ul style="list-style-type: none"> • Regional Workshops/Meetings/Briefings • Regional Market Assessment Report • Regional Technology-to-Market Strategy Report • CALC Demonstration Project Sites & Plans • Product Inventories - Interior & Exterior CALCs • CALC Savings Estimator Tool • CALC Best Practices Efficiency Program Design • Training Resources – CALC Installation Best Practices <p style="text-align: center;">Partnership Processes</p> <ul style="list-style-type: none"> • NEEP Regional CALC Leadership Advisory Committee • Coordination with DesignLights Consortium® • NEEP participation in regional and national efforts: US DOE, CEE, REEO Network, Lighting Controls Association 	<p style="text-align: center;">Success Criteria</p> <ul style="list-style-type: none"> • NEEP Sponsor participation in Regional Advanced Roof-Top Unit (ARTU) Initiative • Regional ARTU Market Assessment & Strategy completed • Sponsor support for 2016 Regional Advanced Roof-top Unit Strategy implementation <p style="text-align: center;">Strategy Elements</p> <ul style="list-style-type: none"> • Regional Stakeholder Engagement • Research, Analysis, Tracking • Regional Market Strategy Development • National & Regional Coordination • Federal Agency Partnerships <p style="text-align: center;">Primary Outputs</p> <ul style="list-style-type: none"> • Regional Commercial HVAC Market Assessment • Regional High Efficiency Commercial Rooftop Unit Market Strategy Report • Web-Based Resource Center • Regional Workshops/Meetings/Briefings <p style="text-align: center;">Partnership Processes</p> <ul style="list-style-type: none"> • NEEP Regional ARTU Leadership Advisory Committee • NEEP participation in regional and national efforts: US DOE, CEE, REEO Network



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #3: SPEED ADOPTION OF HIGH EFFICIENCY PRODUCTS (continued)

Identify and accelerate the adoption of high-efficiency residential and commercial lighting and consumer products through education, incentive programs and public policies.

<p>NEW! INDUSTRIAL ENERGY EFFICIENCY</p>	<p>APPLIANCE EFFICIENCY STANDARDS</p>
<p style="text-align: center;">Success Criteria</p> <ul style="list-style-type: none"> • NEEP sponsor support and participation in industrial initiative • Number of sector-specific Industry experts participating in regional network • NEEP, US DOE and Sponsor collaborative development of best practices for Superior Energy Performance/ISO 50001 Energy Management Standards • Broad stakeholder support in events and meetings <p style="text-align: center;">Strategy Elements</p> <ul style="list-style-type: none"> • Regional Stakeholder Engagement • Research, Analysis, Tracking • Guidance Material Development • National & Regional Coordination • Federal Agency Partnerships <p style="text-align: center;">Primary Outputs</p> <ul style="list-style-type: none"> • Regional Market Assessment Report • Regional Guidance Materials (Best Practices to incorporate SEP/ISO practices into medium sized industries) • Industry-Specific Expert Network • Web-Based Resource Center • Regional Workshops/Meetings/Briefings <p style="text-align: center;">Partnership Processes</p> <ul style="list-style-type: none"> • NEEP Industrial Energy Efficiency Leadership Advisory Committee • NEEP Participation in Regional/ National Efforts: US DOE, CEE, REEO Network, ACEEE 	<p style="text-align: center;">Success Criteria</p> <ul style="list-style-type: none"> • States & NEEP Sponsors active in state and federal standards advocacy • Strong state & federal standards & test procedures adopted • Positive media coverage for appliance standards • State regulators allow efficiency program administrators to claim savings for supporting new appliance standards <p style="text-align: center;">Strategy Elements</p> <ul style="list-style-type: none"> • Research, Analysis, Tracking of Federal Standards Proceedings • Promote Consistent State Policies & Appliance Standards • Stakeholder Outreach to Support State & Federal Standards • Regional Support/Input into Federal Standards • Policy Outreach - Recognize Savings from Appliance Standards • Visibility & Info Access <p style="text-align: center;">Primary Outputs</p> <ul style="list-style-type: none"> • Annual Regional Appliance Standards Strategy • Model State Appliance Standards Package • Policy/Regulatory Comments & Recommendations • Presentations, Briefings, Fact Sheets, Media Releases • Web-Based Regional Standards Resource Center <p style="text-align: center;">Partnership Processes</p> <ul style="list-style-type: none"> • NEEP Regional Appliance Standards Working Group • NEEP State Standards Strategy Working Group • NEEP Participation in Appliance Standards Awareness Project (ASAP) Steering Committee & Tech Advisory Groups



NEEP 2015 STRATEGIES AND PROJECTS

STRATEGY #4: ADVANCE KNOWLEDGE & BEST PRACTICES

Promote knowledge and the use best practices that support the expansion, implementation and evaluation of policies and programs to increase and accelerate energy efficiency.

REGIONAL EVALUATION, MEASUREMENT & VERIFICATION (EM&V) FORUM	PUBLIC POLICY OUTREACH AND ANALYSIS
<p style="text-align: center;">Success Criteria</p> <ul style="list-style-type: none"> • Northeast/Mid-Atlantic states adopt & use EM&V Forum products • EM&V Forum informs national EM&V protocol efforts • Regional ISO/RTOs & air quality/climate change planners use & reference Forum products to support efficiency as a resource • Forum Projects are regionally supported & funded by states & other sources on a multi-year basis, with active state participation <p style="text-align: center;">Strategy Elements</p> <ul style="list-style-type: none"> • Stakeholder Engagement & Regional Collaboration • Regional Protocol Development & Implementation • Regional Research & Evaluation • Public Education & Information Access • Visibility, Transparency • Policy Tracking, Outreach, Recommendations & Technical Support • Regional & National Coordination <p style="text-align: center;">Primary Outputs</p> <ul style="list-style-type: none"> • EM&V Forum Study Results, Data, Reports, & Templates • 2014 Regional Energy Efficiency Database (REED) & Annual Report • Briefings, Presentations, Comments • 2015 Annual Public Meeting • Web-Based Resource Center • 2016 EM&V Forum Agenda & Budget <p style="text-align: center;">Partnership Processes</p> <ul style="list-style-type: none"> • EM&V Forum Steering Committee & Project Committees & Subcommittees - EM&V Methods, Research & Evaluation, Public Information & Education • Participation in relevant efforts: US DOE SEE Action EM&V Working Groups & Committees, CEE Evaluation Committee, State EM&V Advisory Groups, ISO New England Efficiency Forecast Working Group, NESCAUM coordination on energy efficiency in air quality SIP planning 	<p style="text-align: center;">Success Criteria</p> <ul style="list-style-type: none"> • Emerging states implement, mature states maintain policy measures to capture all cost-effective energy efficiency • State-approved efficiency funds protected, adequate, stable • State all-fuel efficiency policies implemented (e.g., for oil heat) • State complementary policies (e.g., energy codes) integrated with ratepayer-funded efficiency programs and/or plans • Northeast recognized nationally as an efficiency policy leader • States signal intent to include energy efficiency as element of Clean Air Act compliance strategies • State policies support key role for energy efficiency in evolving utility & grid modernization policy frameworks as well as to address regional energy infrastructure needs <p style="text-align: center;">Strategy Elements</p> <ul style="list-style-type: none"> • Track Relevant State, Regional, National Policies & Proceedings • Policy Outreach & Education • Research & Analysis • National & Regional Advocacy Coordination • Information Packaging/Dissemination/Visibility <p style="text-align: center;">Primary Outputs</p> <ul style="list-style-type: none"> • Web-Based Resource Center • Regular Communications (e.g., Policy Highlights, Policy Tracking Update, NEEP blog) • Written Testimony & Public Comments • Presentations, Briefings, Webinars • Analysis, Supporting Collateral <p style="text-align: center;">Partnership Processes</p> <ul style="list-style-type: none"> • Coordinated policy advocacy with NEEP Sponsors/Board, clean energy advocates, federal initiatives • NEEP participation in state Energy Efficiency Advisory Boards, State forums, ad-hoc groups • NEEP informal Working Group on energy efficiency in regional energy markets