

NEEP 2013 STRATEGIES AND PROJECTS

FINAL - BOARD APPROVED - 10/17/2012

NEEP MISSION

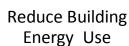
Accelerate energy efficiency in homes, buildings & industry in the Northeast & Mid-Atlantic region.

2013 GOAL

Keep the region a national efficiency leader by advancing innovation and best practices, and leadingedge policies, programs and strategies that deepen, broaden and accelerate energy efficiency on a regional-scale.

2013 STRATEGIES







Speed High Efficiency Products



Increase Visibility of Energy Efficiency



Advance Knowledge & Best Practices



Keep the region a national efficiency leader by advancing innovation and best practices, and leading-edge policies, programs and strategies that deepen, broaden and accelerate energy efficiency on a regional-scale.

STRATEGIES OUTCOMES PROJECTS



- → Increased media & public understanding "Northeast as national efficiency leader"
- → Visible business leadership for energy efficiency
- → NEEP as regional hub connecting media to efficiency leadership across the region
- 1. Northeast Energy Efficiency Summit
- 2. Northeast Business Leaders for Energy Efficiency
- 3. NEEP Sponsorship & Partners Program
- 4. NEEP Strategic Marketing & Communications

BUILDINGS



- → Region leads the nation in adoption of, & compliance with, progressive building energy codes
- → States, municipalities commit to building, maintaining high performance schools and public buildings
- → Markets value high efficiency homes, buildings
- → Model programs and resources address market barriers to energy efficiency retrofits in multi-family residential buildings

- 1. Building Energy Codes
- 2. Building Energy Rating
- 3. High Performance Public Schools & Buildings
- 4. Comprehensive Multifamily Retrofit

PRODUCTS



- → Northeast leads in high efficiency products
- → Higher baselines lock in market gains
- → Regulatory policy support new technologies

- 1. High Efficiency Residential Lighting
- 2. DesignLights™ SSL Qualified Products List
- 3. High Efficiency Emerging Technologies
- 4. High Efficiency Consumer Electronics
- 5. Appliance Efficiency Standards

KNOWLEDGE



- → States and local government commit to efficiency top energy priority
- → States use consistent protocols to evaluate, measure and report efficiency impacts
- 1. Public Policy Outreach & Analysis
- 2. Regional Evaluation, Measurement & Verification Forum



STRATEGY #1: INCREASE VISIBILITY OF ENERGY EFFICIENCY (continued next page)

Position and define efficiency as a critical and tangible energy resource with significant and immediate impact on the economy, the region, and the planet.

NORTHEAST ENERGY EFFICIENCY SUMMIT

Success Criteria

- Regional summit well attended, diverse audience
- Summit sponsorship broad with great exhibits
- Media coverage for summit and business leaders
- Increased business/industry support for energy efficiency
- Positive feedback from participants, sponsors, exhibitors, speakers

Strategy Elements

- High Profile Event Leadership & Speaker Program
- Business Leaders Public Recognition
- Summit Sponsorship & Exhibits
- Pre-Summit Topical Workshops
- Student Scholarship & Mentoring Program
- Media & Marketing Outreach

Primary Outputs

- Two-Day Event with Exhibits
- Topical Pre-Conference Workshops
- Student Scholarship & Mentoring Program
- Media Releases & Marketing Collateral

Partnership Processes

- 2013 Summit Co-Chairs & Planning Committee
- 2013 Summit Marketing Committee

NORTHEAST BUSINESS LEADERS FOR ENERGY EFFICIENCY PROGRAM

Success Criteria

- 2013 Business Leader Case Studies illustrative, regional
- Influential state-based business presence that supports clean energy in key Northeast & Mid-Atlantic states
- State & media coverage of successes of clean energy policies & investments & on economic indicators that reflect the impacts of energy efficiency & clean energy

Strategy Elements

- 2013 Business Leaders Recognition Program
- Business Community Outreach & Recruitment
- NEEP Sponsor Engagement
- Business Leader Education & Support as Public Messengers for Energy Efficiency/Clean Energy
- Research & Report Development
- Media Outreach/Rapid Response Network
- Regional & National Coordination w/related efforts

Primary Outputs

- 2013 Business Leaders Awards & Case Studies
- Business Leadership for Clean Energy Network
- State-Based Business Leaders Clean Energy Websites
- Media Releases, Blog Features & Presentations
- Presentations & Briefings

- Sponsor Business Leaders Partnership Group
- Business Leader Recognition State Champion Selection Committee
- Clean Energy Communications Collaborative with New England Clean Energy Council & Cater Communications



STRATEGY #1: INCREASE VISIBILITY OF ENERGY EFFICIENCY

Position and define efficiency as a critical and tangible energy resource with significant and immediate impact on the economy, the region, and the planet.

NEEP SPONSORSHIP & PARTNERS PROGRAM

NEEP STRATEGIC MARKETING & COMMUNICATIONS

Success Criteria

- Strong support & participation from existing & new Sponsors & Partners for NEEP's mission & strategies
- Financial goals for Sponsor & Partner support achieved
- Visibility for Sponsors & Partners as regional efficiency leaders
- Sponsor & Partner satisfaction with NEEP projects & results

Strategy Elements

- Affiliation with NEEP
- Communications & Information Access
- State Specific Value Add & Communication Strategies
- Visibility for Sponsor & Partner Efficiency
- Participation in NEEP Projects

Primary Outputs

- Implementation of 2013 NEEP Business Plan Strategies & Projects
- Regular Sponsor & Partner Communications & Reports
- Quarterly Reports
- Quarterly Interactive Teleconference Updates

Partnership Processes

- Participation in NEEP Project Advisory Committees
- Media connections between NEEP & Sponsor/Partner organizations

Success Criteria

- NEEP staff regularly approached for their expertise
- NEEP acts as resource for regional & national media
- NEEP website serves as go-to resource for regional efficiency information
- NEEP regularly reaches out to audiences with targeted messaging
- NEEP produces marketing collateral with consistent branding & formatting

Strategy Elements

- Implement & maintain brand management strategy across organization
- Strengthen regional & national media relationships
- Manage NEEP website as regional resource
- Fully implement customer relationship management system across organization
- Increase NEEP's social media presence
- Manage NEEP's public relations & thought leadership activities
- Host NEEP events across the year
- Integrate production of NEEP materials
- Build SMC staff capacity through professional development

Primary Outputs

- NEEP Brand Management Strategy
- Customer Relationship Management System
- Integrated NEEP Website
- Integrated NEEP Collateral System
- Media Releases & Speaking Engagements

Partnership Processes

Regional Energy Efficiency Organizations Marketing Network



STRATEGY #2: REDUCE BUILDING ENERGY USE (continued next page)

Make possible a future in which all homes and buildings are zero net energy, through incremental yet aggressive improvements to building energy policies and programs.

BUILDING ENERGY CODES

Success Criteria

- States adopt & implement latest model building energy codes
- States on track to adopt & implement a voluntary stretch code appendix
- Robust & qualified building energy code work force
- Efficiency programs support energy codes
- States accurately verify & report energy code compliance rates

Strategy Elements

- Research, Analyze, Track Energy Codes
- Technical Assistance & Guidelines
- Policy Outreach & Analysis
- Build Market Skills, Knowledge & Ability
- Regional & National Coordination & Input

Primary Outputs

- State & National ICC Residential Energy Code Comments
- Technical Support for State Code Activities
- Model State Energy Code Policy Dissemination
- Updated Model Stretch Code Dissemination
- Web-Based Resource Center
- Code Training, Workshops & Curricula
- Regular Communications Social Media, Newsletters
- Protocols to Claim Savings for Code Support Dissemination

Partnership Processes

- Regional Building Energy Codes Leadership Group
- National Energy Codes Collaborative
- BCAP, RECA, EECC Advisory Committees
- State & Regional Advocacy groups
- US DOE/EPA SEE Action Network

BUILDING ENERGY RATING

Success Criteria

- State/local building rating policies adopted
- Stakeholder Buy-in & support for building energy rating & labeling policies
- National rating systems & tools informed by Northeast efforts

Strategy Elements

- · Research, Analysis, Tracking
- Policy Outreach & Analysis
- Visibility & Info Access
- Technical Assistance & Guidelines
- Build Market Skills, Knowledge & Ability
- Regional & National Coordination & Input

Primary Outputs

- NEEP Building Rating Report Supplement Dissemination
- Web-based Resource Center with Inventory of State Polices & Tools
- Training & Workshops
- Regular Communications Social Media, Newsletters
- BER Pilot Study Results & Best Practices Dissemination

- Regional Energy Leadership Group
- National Advocate Network on Building Energy Rating (IMT, EFG)
- National Building Energy Codes Collaborative
- MA Dept. of Energy Resources
- US DOE, EPA



STRATEGY #2: REDUCE BUILDING ENERGY USE (continued)

Make possible a future in which all homes and buildings are zero net energy, through incremental yet aggressive improvements to building energy policies and programs.

HIGH PERFORMANCE PUBLIC SCHOOLS AND BUILDINGS

Success Criteria

- NEEP High Performance O&M Guidelines required for schools & public buildings
- NE CHPS 3.0 completed states adopt
- NEEP region is leads nation in constructing Zero Net Energy buildings

Strategy Elements

- Research, Analysis, Tracking
- Visibility & Info Access
- Technical Assistance & Guidelines
- Build Market Skills, Knowledge & Ability
- Policy Outreach & Analysis
- Regional & National Coordination

Primary Outputs

- Web-Based Resource Center & Case Studies
- Updated NE-CHPS 3.0
- State & National HPS Comments & Recommendations
- Training, Workshops, Curricula
- Technical Support for State Activities
- Regular Communications Social Media, Newsletters
- Updated CHPS & Public Buildings O&M Guide Dissemination
- Regional Net Zero Building Roadmap Dissemination

Partnership Processes

- Regional Net Zero Energy Buildings Leadership Group
- Regional & State High Performance Buildings Working Groups
- National Collaborative for High Performance Schools
- National Zero Energy Buildings Consortium
- US DOE/EPA SEE Action Network/US Dept. of Education

COMPREHENSIVE MULTIFAMILY RETROFIT

Success Criteria

- Efficiency Maine Multifamily Retrofit Program built on experience & best practices from other states
- Regional summit boosts Northeast multifamily program efforts
- Resource Center is useful to multiple states and efforts

Strategy Elements

- Research Market & Best Practice
- Analysis & Tracking
- Visibility & Info Access
- Regional & National Coordination

Primary Outputs

- Report: Multifamily Retrofit Barriers & Solutions
- Web-Based Resource Center & Case Studies
- Regional Stakeholder Summit & Topical Webinars

- Project Partner with Efficiency Maine Trust & TRC
- US DOE, US EPA, HUD, USDA



STRATEGY #3: SPEED HIGH EFFICIENCY PRODUCTS (continued next page)

Identify and accelerate the adoption of high-efficiency residential and commercial lighting and consumer products through education, incentive programs and public policies.

HIGH EFFICIENCY RESIDENTIAL LIGHTING

DESIGNLIGHTS™ CONSORTIUM SSL QUALIFIED PRODUCTS LIST (QPL)

HIGH EFFICIENCY EMERGING TECHNOLOGIES

Success Criteria

- States Maintain Strong Residential Lighting Savings Goals with Broad Range of Products
- Region Leads in ENERGY STAR® lighting products
- Region Participates in Product Quality Programs
- Market Actors Co-promote w/ Lighting Programs
- Broad Stakeholder Support in Events & Meetings

Strategy Elements

- Research, Analysis, Tracking
- Regional Lighting Strategy Update
- Policy Research & Outreach
- Visibility & Info Access
- National & Regional Coordination
- Trade Ally & Stakeholder Outreach
- Federal Partnerships

Primary Outputs

- Regional Lighting Strategy 2013 Update
- Regional Lighting Summit & Meetings
- Webinars, Presentations, Briefings
- Regulatory/Policy/EM&V Comments & Guidance
- Web-Based Resource Center
- Regional Directories Programs & Trade Allies
- Fact Sheets, Media Releases, Social Media
- Recommendations/Results re: Federal Product **Quality Assurance Program**

Partnership Processes

- NEEP Regional Lighting Stakeholder Group
- Lighting Strategy Advisory Group
- NEEP Regional Lighting Trade Ally Exchange
- Regional/ National Forums US DOE/EPA, CEE

Success Criteria

- Broad Support & Use of DLC SSL QPL
- Strong SSL Industry Participation
- QPL = State-of-the-Art List of Quality SSL Products
- **Broad Market Adoption of QPL Products**
- DLC SSL QPL Sponsor Satisfaction
- Support for Multi-Year DLC SSL QPL Plan

Strategy Elements

- Public Listing: Quality, Market-Ready SSL Products
- SSL Product Research, Analysis, Tracking
- DesignLights[™] Consortium Branding
- National & Canadian Membership
- Outreach Trade Allies, Stakeholders
- **Events & Communications**
- Federal Agency & National Lab Partnerships
- Long-Term Planning

Primary Outputs

- DLC SSL Qualified Products List Public Website
- **Updated & Expanded QPL Product Categories**
- **DLC Member Meetings & Communications**
- DLC SSL QPL Annual Stakeholders Meeting
- Briefings, Presentations, Webinars, Receptions
- Annual Report, Fact Sheets, Media Releases
- DesignLights Web-Based SSL Resource Center

DesignLights SSL QPL Members Group & Technical

Committee

Partnership Processes

- US DOE SSL Technical Information Network
- Regional & National Forums: US DOE/EPA, CEE, IES
- Industry Participation Processes Manufacturers, Testing Labs, Lighting Designers

Success Criteria

- Efficiency Programs promote: Heat Pump Water Heaters, Ductless Heating/Cooling & Heat Pump Clothes Dryers
- Trade Allies Partner w/ EE Programs
- Programs Adopt/Use National Emerging Tech Resources (e.g., TopTen USA)
- NEEP Region Leads in National Adoption of Emerging Technologies

Strategy Elements

- Research, Analysis, Tracking
- Regional Strategy Development
- Policy, EM&V Research & Outreach
- National & Regional Coordination
- Regional Stakeholder Outreach
- Trade Ally Outreach
- Federal Agency Partnerships

Primary Outputs

- Regional Strategy Report & Summit: Ductless Heating & Cooling Technologies
- Regulatory/Policy/EM&V Comments
- Webinars, Briefings, Fact Sheets
- Web-Based Resource Center
- Directory Programs & Trade Allies
- Input to national/federal programs

- NEEP Regional Emerging Tech Advisory Groups
- Participation in regional & national efforts e.g., US DOE, ENERGY STAR, CEE, TopTen USA



TopTen USA)

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STRATEGY #3: SPEED HIGH EFFICIENCY PRODUCTS (continued)

Identify and accelerate the adoption of high-efficiency residential and commercial lighting and consumer products through education, incentive programs and public policies.

| HIGH EFFICIENCY | APPLIANCE |
|---|--|
| CONSUMER ELECTRONICS | EFFICIENCY STANDARDS |
| Success Criteria | Success Criteria |
| Broad Support for Regional Consumer Electronics Strategy Sponsors Adopt/Use Advanced Power Strip Labeling/Rating Region Leads in High Efficiency Consumer Electronics | Effective new state & federal standards adopted Regional comments & input influences strong US DOE federal standards |
| NEEP Region Influences National Product Specifications Strategy Elements Research, Analysis, Tracking | Positive media coverage for appliance standards Regulators allow efficiency programs to claim savings for supporting new appliance standards |
| Regional Strategy Development Policy Research & Outreach Visibility & Info Access National & Regional Coordination Trade Ally Outreach Regional Stakeholder Outreach Federal Partnerships – Product Testing, Quality Assurance, etc. | Strategy Elements Research, Analysis, Tracking of Federal Standards Proceedings Consistent State Policies & Appliance Standards Stakeholder Outreach to Support State & Federal Standards Regional Support for Stringent Federal Standards Policy Outreach - Recognize Savings from Appliance Standards Visibility & Info Access |
| Primary Outputs Regional High Efficiency Consumer Electronics Strategy & Summit Advanced Power Strip Program Model Regulatory/Policy/EM&V Comments & Guidance Web-Based Resource Center Presentations, Briefings, Facts, Media Releases Regional Directory – Programs & Trade Allies Recommendations/Results re: Federal Quality Assurance Testing | Primary Outputs Annual Regional Appliance Standards Strategy Model Appliance Standards Legislation Policy/Regulatory Comments & Recommendations Presentations, Briefings, Facts, Media Releases Web-Based Regional Standards Resource Center Protocols to Claim Savings from Appliance Standards Support Partnership Processes |
| Partnership Processes Regional Consumer Electronic Strategy Advisory Group Regional Consumer Electronics Stakeholder Group Regional Consumer Electronics Trade Ally Exchange Participation in regional/national efforts (e.g., ENERGY STAR, CEE, | NEEP Appliance Standards Advocacy Leadership Group Appliance Standards Awareness Project (ASAP) Steering Committee |



STRATEGY #4: ADVANCE KNOWLEDGE & BEST PRACTICES

Promote knowledge and the use best practices that support the expansion, implementation and evaluation of policies and programs to increase and accelerate energy efficiency.

REGIONAL EVALUATION, MEASUREMENT & VERIFICATION FORUM

Success Criteria

- States adopt & use Forum products
- Regional ISO/RTOs & air quality planners use & reference Forum products
- Forum results inform national protocols
- 2012 Forum Projects are regionally supported & funded, with active state participation

Strategy Elements

- Regional Protocol Implementation
- Regional Research & Evaluation
- Public Education & Information Access
- Visibility, Transparency
- Policy Outreach & Recommendations
- Regional & National Coordination
- Tracking, Technical Support

Primary Outputs

- R&E Results/Data, Reports
- Regional EM&V Protocols & Guidelines
- Regional Energy Efficiency Database (REED)
- Web-Based Resource Center
- 2013 Annual Public Meeting
- Briefings, Presentations, Comments

Partnership Processes

- EM&V Forum Steering Committee
- EM&V Forum Project Committees & Subcommittees
- US DOE EM&V Working Groups & Committees
- NAESB EM&V Working Groups & Committees
- CEE Evaluation Committee
- State EM&V Advisory Groups

PUBLIC POLICY OUTREACH AND ANALYSIS

Success Criteria

- Energy efficiency valued as least cost resource in state/regional planning
- Energy efficiency funds protected, adequate, stable
- All fuel efficiency policies implemented
- State complementary policies (e.g., codes) integrated with efficiency programs and/or plans
- Northeast recognized as an energy efficiency policy leader
- Regulatory environments maximize deployment of energy efficiency

Strategy Elements

- Track relevant state/regional/national policies/proceedings
- Research & Analyses
- Policy Outreach & Analysis
- National & Regional advocacy coordination
- Info Packaging/Dissemination/Visibility

Primary Outputs

- Web-Based Resource Center
- Regular Communications (e.g., Policy Highlights; Policy Tracking Update)
- Written Testimony & Public Comments
- Presentations, Briefings, Webinars
- Analysis, Supporting Collateral
- Media Releases

- State Efficiency Stakeholder Advisory Boards & State Forums
- Coordinated policy advocacy with NEEP Sponsors, clean energy advocates, federal initiatives