

**Community Spotlight:** How a Small Town Made Big Changes to Reduce its Energy Consumption

NEEP 6/30/17

#### **Welcome and Introductions**





Ellen Tohn Wayland Energy Committee



Ben Keefe Town of Wayland



Alice Dasek U.S. DOE



Carolyn Sarno Goldthwaite NEEP



John Balfe NEEP

### Agenda



- Town of Wayland Case Study
- DOE Energy Services Performance Contracting Toolkit
- Q&A
- Short Takes
- Resources and Wrap-Up





### **Northeast Energy Efficiency Partnerships**



"Assisting the Northeast & Mid-Atlantic Region in Reducing Total Carbon Emissions 80% by 2050"

#### Mission

Accelerate energy efficiency as an essential part of demand-side solutions that enable a sustainable regional energy system

#### Vision

That the region embraces next generation energy efficiency as a core strategy to meet energy needs in a carbon-constrained world

#### **Approach**

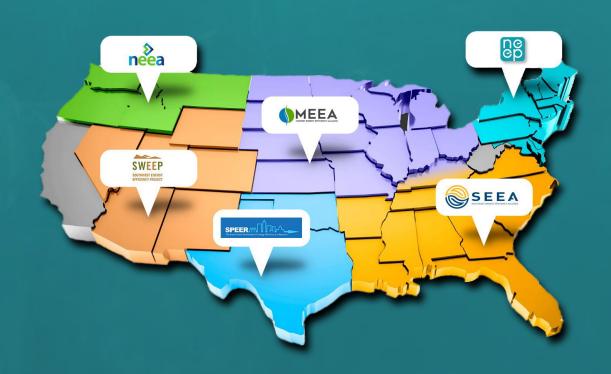
Overcome barriers and transform markets through *Collaboration*, *Education*, and *Enterprise* 



#### **About NEEP**

A Regional Energy Efficiency Organization





One of six REEOs funded in-part by U.S. DOE to support state and local efficiency policies and programs.



# Wayland – A Small Town Making Big Changes to Reduce its Energy Usage

Ellen Tohn – Co-Chair, Wayland Energy Committee

Ben Keefe – Public Buildings Director, Town of Wayland



# Wayland Massachusetts Our Energy & Climate Story

SMALL TOWNS CAN DO BIG THINGS TO SAVE ENERGY & COMBAT CLIMATE RISKS

ELLEN TOHN, ENERGY AND CLIMATE COMMITTEE CO-CHAIR
BEN KEEFE, WAYLAND PUBLIC BUILDINGS DIRECTOR
JUNE 30, 2017

# An engaged community

Wayland is a stable and progressive community, characterized by a legacy of civic engagement and a commitment to citizen selfgovernance, advised and supported by professional staff.





## The extended team

Energy and Climate Committee Public Buildings Director

Committee Advisors Residents MAPC
Procurement & TA

Private contractors ESCO, Solar, Lighting

# The Energy and Climate Committee

A very skilled and knowledgeable group, with strong advisory support from other town residents. Originally the Energy Initiatives Advisory Committee; name change in 2017 to reflect climate mission.

- Anne Harris, Co-Chair
- Ellen Tohn, Co-Chair
- Bill Huss
- Harvey Michaels
- Tom Sciacca
- John Harper, Associate Member with solar financing expertise
- Mike Staiti, Associate Member with solar development and finance expertise
- Kaat Vander Straeten, Associate Member with community engagement and Solarize expertise
- Ben Keefe, Public Buildings Director

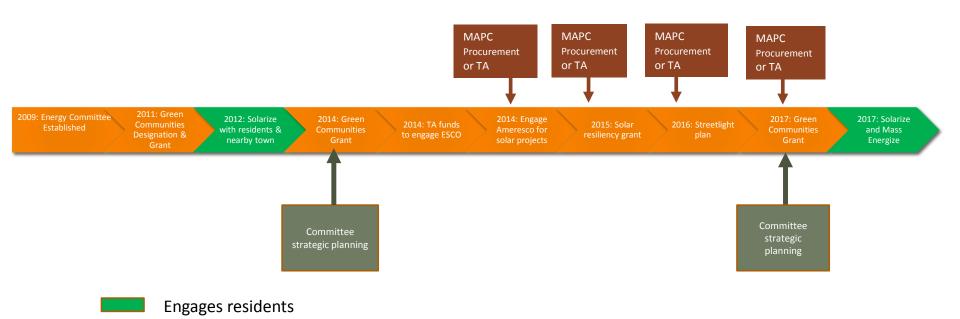
# Wayland at a glance

- •14,000 residents
- 6,000 households
- •1 high school, 1 middle school, 3 elementary schools 2,660 students
- •15 square miles

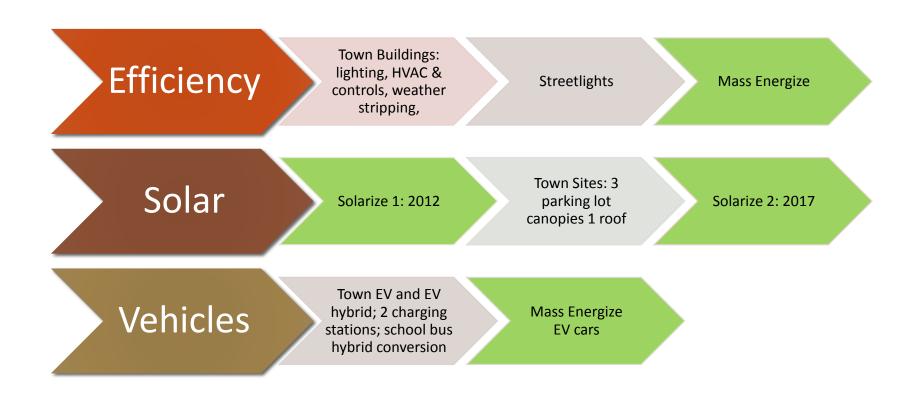




# Wayland's energy journey 2009 -2017



# Wayland's energy journey to date



#### **Town of Wayland – Energy Savings Performance Contract**

Construction Cost: \$ 2.7M Utility Rebates: \$ 151k Annual Savings: \$ 143k  Town of Wayland  Energy Conservation Measures (ECMs)	Lighting System Improvements	Lighting Controls	Integrated and New Energy Management System Option A	Water Improvements	Controls for Kitchen Fridge/Freezer Fans	VFD's for Pumps	Weatherization	Boiler Improvements	Oil to Gas Conversion	Replace Transformers	Boiler Replacement - One Boiler	Demand Control Ventilation
Facility	1	2	4	10	13	14	16	17	18	24	28A	33
Public Safety Building	X	X		X			X					
Library	X	X		X			X		X			
Fire Station #2	X	X		X			X					
Middle School	X	X	X	X	X		X			X		X
Claypit Hill Elementary	X	X	X	X		X	X				X	
Happy Hollow Elementary	X	X	X	X	X	X	X				X	X
Loker Elementary	X	X	X	X			X	X				



# Solar projects are visible and saves \$









#### A multi year process

Key ingredients:

- MAPC procurement for Ameresco
- Solid partner
- PPA structure, no \$ out for the town and financial gains is a value proposition that Town Meeting supports
- Committee expertise to guide process
- State incentives

#### The benefits

- \$100K/year in offset electric costs
- Visible climate action
- Resiliency at Middle School with back up power with new inverter

# Streetlights in the works

Over 700 lights

Some incandescent, high pressure, mercury vapor

Three 1915 circa fixtures – time for new technology

Took time to address concerns over

- Ownership and liability
- Maintenance
- Process to purchase from utility
- Financing under current operating budget



Savings estimated at over \$60,000/year

# Solarize and now Mass Energize Wayland!

Building upon successful 2012 Solarize with 2 nearby towns, we embark on Solarize 2017 and the broader Mass Energize which includes:



Home assessments and energy upgrades

Electric vehicles

Green energy choices

Climate friendly food and food waste options

And more

The challenge: how to get community engagement around climate up and running using new models that we can scale!







# Our accomplishments

11 percent energy reduction by entering in a \$2.4MM ESCO for municipal building improvements, supplementing prior lighting projects

4 solar projects **reduce town electric costs by 100,000 per year** through the installation of **1.4MW of solar** -- three parking lot canopies and one rooftop array generating enough solar to **offset 25 percent** of the town's municipal energy load

Converting streetlights to LED technology with anticipated savings of \$60,000 per year

2012 Solarize spurred **74 residential solar installations**, Solarize 2017 2.0 on the horizon with Sudbury and Lincoln

Resiliency effort will provide solar powered back up at Middle School – our emergency shelter

Secured over \$900,000 in grant funds to support efforts

# Celebrating solar success!



# Ingredients for success

Town leadership support – Board of Selectman

Strong staff

**Experts with time** to set strategic direction and look for opportunities (Committee and our broader strategic advisors)

Green Communities criteria and ongoing state and utility funding to make it work

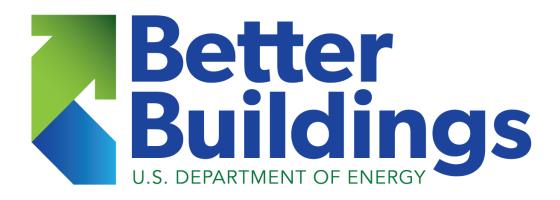
Streamlined procurement & technical resources -- MAPC

Impactful energy and climate initiatives that make sound financial sense

# For more information

Ben Keefe <u>bkeefe@wayland.ma.us</u>

Ellen Tohn ellentohn@gmail.com



## DOE's ESPC Toolkit

Alice G. Dasek



#### **Overview**

Profile of ESPC Accelerator

Snapshot of ESPC Toolkit

Tool Highlights

Observations & Next Steps





#### **Accelerator Profile**

#### **Timeframe**

2014-2016

#### **Partners**

25 partners (18 states, six cities, one school district)

#### **Purpose**

Expand access to Energy Savings Performance Contracting (ESPC) as a promising option for financing energy efficiency retrofits in the public sector

#### **Outcome**

<sup>2</sup>More than \$2 billion invested in MUSH ESPC contracts





#### **Final Partner List**

- Alabama
- Cincinnati, OH
- Colorado
- Connecticut
- El Paso, TX
- Fort Lauderdale, FL
- Fort Worth, TX
- Hawaii
- Houston, TX
- Illinois
- Massachusetts
- Michigan
- 25■ Minnesota

- Missouri
- Montana
- Nevada
- New Hampshire
- New Mexico
- Newark, NJ
- North Carolina
- Philadelphia School District
- South Carolina
- Virgin Islands
- Virginia
- Washington State





## **Accelerator Activity Areas**

### **Area 1: Streamlining the ESPC Process**

Partners reviewed existing model ESPC documents

### **Area 2: Empowering the Market**

Partners participated in ePB feedback & training

### **Area 3: Resolving Individual ESPC Barriers**

 Support successful, permanent, innovative, and replicable resolution of individual partner barriers





#### The ESPC Toolkit

#### https://betterbuildingssolutioncenter.energy.gov/espc/home

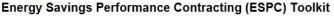
Considering ESPC

Implementing ESPC

Establishing ESPC

Expanding ESPC

Home Considering ESPC? Implementing Projects Establishing a Program New Markets Evaluation













Assessing ESPC Results





## **Considering ESPC**

- Design-Bid-Build or ESPC?
- Self-Assessment Questions

LBNL Market Study (2013)

Legislative Library



Current Size and Remaining Market Potential

of the U.S. Energy Service Company Industry Authors: Elizabeth Stuart, Peter H. Larsen, Charles A. Goldman, and Donald Gilligan

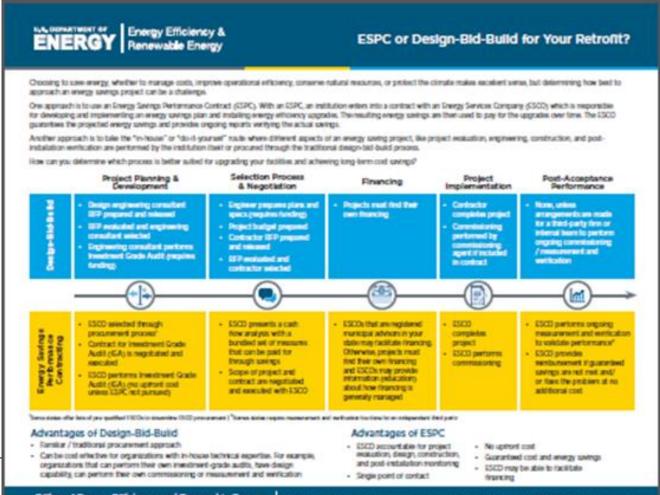
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## **Tool: ESPC or Design-Bid-Build?**

#### **Barrier**

"Which approach is better suited for our planned retrofit?"





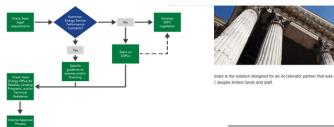
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# Implementing ESPC Projects

ESPC Virtual Technical Assistant



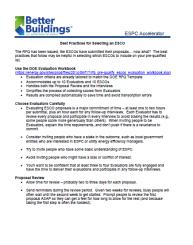
Financing Decision Tree



- Best Practices for Selecting an ESCO
- Model ESPC Contract Documents

eProject Builder





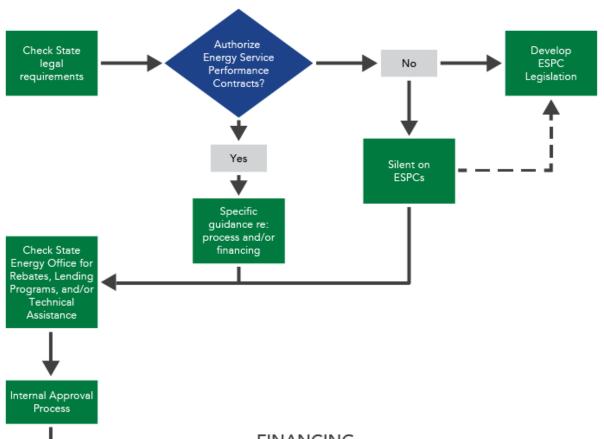




## **Tool: Financing Decision Tree**

#### **Barrier**

"Have we considered all financing options available to us?"







#### **Tool: Virtual Technical Assistant**

#### **Barrier**

"We have one staff person and a limited budget. How can we offer a technical assistance program for ESPC?"



Home » Welcome to the ESPC Virtual Technical Assistant

Welcome to the ESPC Virtual Technical Assistant







## **Establishing ESPC**

- ESPC Key Attributes
- Implementation Models
- Guidelines for Developing ESPC Program
- Virtual Technical Assistant (in document form)
- **Networking Toolkit**
- **Champions Toolkit**

To reduce energy intensity in state-owned buildings by 20 percent by 2020, based on

efficiency projects due to lack of upfront

Minnesota created the Guaranteed Energy Savings Program (GESP), a state-led initiative to deliver technical, financial, and support the implementation of Energy Savings Performance Contracting (ESPC), a mechanism that provides upfront project capital that is ultimately repaid by the energy savings generated by the project

energy efficiency projects impacting more

#### Implementation Model: **Guaranteed Energy Savings Program**

Energy savings performance contracting unlocks upfront capital that enables energy efficiency projects to go forward. For Minnesota. ESPC represented an opportunity to mobilize projects that would move the state toward its energy savings goals if building owners understood ESPC and how to use it effectively. Thus in 2012, Minnesota established a dedicated team in the Department of Commerce to offer comprehensive ESPO

consulting services. The team is cal Energy Savings Program (GESP) a agencies and local governments th ENERGY Energy Efficiency & ESPC process, minimizing the perc

#### Welcome to Your Virtual Technical Assistant for Energy Savings Performance Contracting (ESPC)

- Upfront project financing.
- Guaranteed energy savings GSCDs can offer information on how financing is generally managed
- The ESCD is the single point of contact / acc Curbs volatile energy prices and long-term rising costs











ESPC Program Results as of December 31,



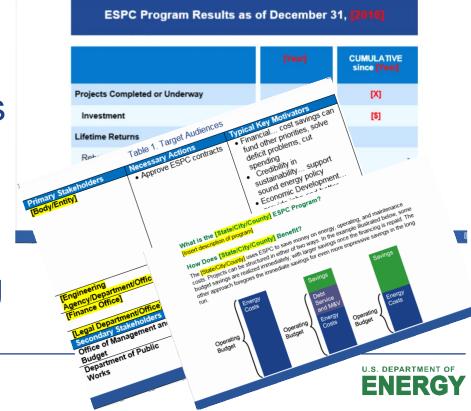
## **Tool: ESPC Networking Toolkit**

#### **Barrier**

"How do we establish ESPC as our go-to vehicle for advancing energy efficiency projects, especially through leadership and staff transitions?"

#### **Solution**

Tools to make the business case for ESPC and a plan for sustained outreach to critical ESPC stakeholders in the community, including for new leaders and staff.





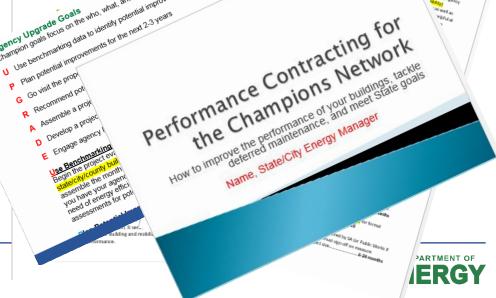
## **Tool: ESPC Champions Toolkit**

#### **Barrier**

"We have one staff person but 17 agencies that own buildings. How can we cultivate ESPC projects to help us meet our ambitious state energy savings goals?"

#### **Solution**

Tools to empower agency staff to be the SEO's eyes and ears on the ground for developing energy efficiency retrofits via ESPC





# **Expanding ESPC**

ESPC Primer for K-12 Schools

 ESPC Guide for Fleets and Fueling Infrastructure

ESPC Guide for Water
 Resource Recovery Facilities
 (coming soon)

Implementation Model: Expanding
 ESPC to New Markets (coming soon)



June 2014

ENERGY Energy Efficiency &





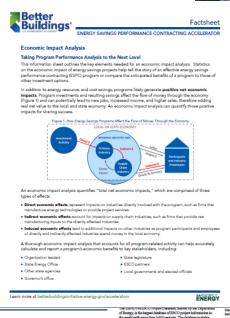


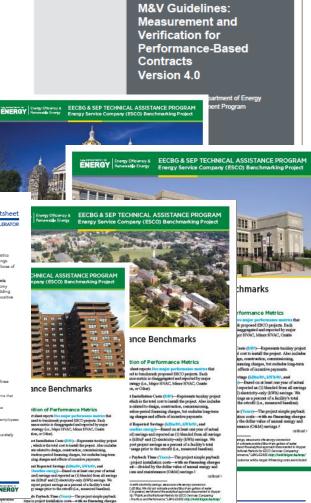


# **Assessing ESPC Results**

FEMP's M&V Guidelines (4.0)

- ESPC Project Benchmark Sheets
  - State & Local Governments
  - K-12 Schools
  - Post-Secondary Institutions
  - Public Housing
- Overview of Economic
   Impact Analysis Tools





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# **Observations & Next Steps**

- State and Local ESPC Market Healthy
- Substantial Opportunity Remains in the MUSH Market

- Technical Assistance Needs Still Remain
- Collaboration Will Continue with Stakeholder Organizations
- ESPC Toolkit Will Continue to Expand





### Thank You!

## **Questions?**

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202-287-1595





### Discussion



Type your questions into the chat box.





# **Short Takes**

# **MAPC Clean Energy**



# 1. Regional Energy Projects

- ESCO Procurements
- Regional Solar Initiative
- LED Streetlight Purchasing
- Community Aggregation
- Green Fleets
- Energy Resiliency

# 2. Local Energy Action Program

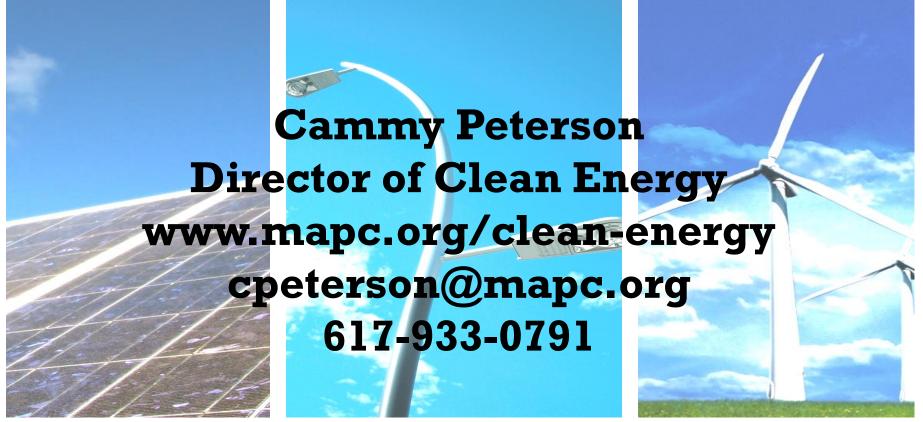
- Connecting to incentives + plug-and-play programs
- Community energy and climate baselining & strategizing
- Net zero, climate, and energy planning
- Municipal-utility gas leaks coordination

# 3. Energy Technical Assistance

- Green Communities
- Grant Writing
- Peak Demand Notification
- State and Local Policy
- Solar Permitting and Zoning
- Outreach, Education, and Research













# **NEEP's Community Project**

## **Project Overview and Task force**





Focus: Small-Mid Size Communities



**Objective:** Reduce energy usage and carbon emissions



How: Interactive online platform with resources for any community, regardless of their current status

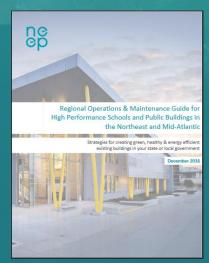


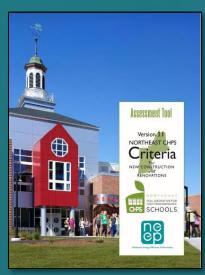
Task Force: Inform the project based on what you're seeing – join today!

### Resources



- NE-CHPS
- NEEP's Regional Operations and Maintenance Guide
- Roadmap to Zero Energy Buildings: Progress Report
- Building Energy Rating and Disclosure Policies; Lessons from the Field
- LED Street Lighting Assessment
- Streamlining Data Access Report
- School Exemplars





### **New Resources**





#### Wayland, Massachusetts

Energy Efficiency Case Study

"With the passage of the Green Communities Act of 2008, the Commonwealth established an opportunity for municipalities to blaze a new path in the clean energy field. Wayland, was one of our earliest designations as a Green Community and I am pleased to see the town utilize the powerful opportunity provided by an energy management services program"

-Dan Knapik, Director, Green Communities Division, MASSDOER

Major cities have long been frontrunners when it comes to reducing energy consumption in municipal infrastructure. Limited resources, related specifically to funding and manpower, in smaller communities create a much tougher road, generally leading to their inability to match the energy reduction measures taken in larger cities.

This, however, does not always hold true. With a group of dedicated town officials, volunteers, and residents, making major improvements to the way a town operates is achievable. One of these small towns making big changes is Wayland, a town in Middlesex County, Massachusetts with a population of nearfy 13,500.

Wayland was designated as a Green Community in 2010, signifying the town's commitment to reduce energy consumption (by 20 percent) and impact on the environment. "With the passage of the Green Communities Act of 2008, the Commonwealth established an opportunity for municipalities to blaze a new path in the clean energy field. Wayland, was one of our earliest designations as a Green Community and I am pleased to see the town utilize the powerful opportunity provided by an energy management services program" said Dan Knapik, Director of the Green Communities Division at the Massachusetts Department of Energy Resources As of January 2017, 185 communities in the Commonwealth have received the Green Community designation.

**Energy Improvement Highlights** 

11% \$

energy reduction by entering in a \$2.4MM ESCO for municipal building improvements

1W 25%

reduction per year in

municipal electric costs

of the town's municipal

energy load offset by

of solar at four sites including three parking lot canopies and one rooftop array

anticipated savings from ongoing LED streetlight conversion

households installed solar under the SolarizeMass program

> Collaboration: the key to unlocking energy savings at the municipal level

"Wayland's success is directly attributable to the volunteer Energy and Climate Committee, comprise of volunteers who are not only passionate about energy savings and carbon reduction but also have energy sector expertise. Working with them is terrific they push the agenda and help get the work done."

—Ben Keefe, Public Buildings Directly.

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#### South Portland, Maine

Benchmarking Ordinance Overview

"It is the vision of the City of South Portland to create a sustainable city that benefits the lives of all citizens through energy savings, preservation of the environment, economic opportunity and improvement of the health and welfare of the employees and people of the city." — Excerpt from the City's Climate Action Plan

South Portland Benchmarking Ordinance & Community Quick Facts:

Population: 25,556 (2015 Est.)

Number of Staff Members Dedicated to this Initiative: 1

Number of Buildings Covered: 30 Approved Date: January 4, 2017

First Required Reporting: May 1, 2018

Building Types Covered: Municipal, public,

residential and non-residential Building Sizes Covered (Sq. Ft.):

- Municipal or School Building 5,000
- Non-residential 5,000 ft² +
- Residential buildings 10 or more dwelling units
- Residential apartment complex (10 or more units)

Total Square Footage of Buildings Covered: Greater than 375,000 ft<sup>2</sup>

Greater than 3/5,000 ft

Complete text of the ordinance can be found at: <u>Article XVII. Energy and Water Use Performance Benchmarking</u> – South Portland Zoning Code

#### January 2017

First month to begin maintaining data for the Energy Performance Report



#### May 1, 2018

First required date for submitting Energy Performance Reports. Reporting date of May 1 each year thereafter.



#### September 1, 2019

City publishes benchmarking for the first time. First year Energy Performance Report is not published



#### May 1, 2023

First required date for five-year omprehensive energy audit. Audit date is May 1 of every fifth year thereafter

## **NH High Performance Schools Summit**



### **SAVE THE DATE:**

October 20<sup>th</sup>
Inter-Lakes School
Meredith, NH

Registration Coming Soon!



### **THANK YOU!**



### **Contact Information:**

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